

VIBRANT GUJARAT – URBAN SUMMIT

The Way Ahead: Gujarat's Urban Infrastructure Scenario

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Points for discussion

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- Vision for Cities
- Benchmarking with Global cities
- Gujarat as a front runner
- SWOT Analysis
- Summing up

Vision for Cities

Strategic questions

- In what area is my city taking the lead?
- Do I have an integrated approach towards developing my city?
- Do I have a vision for the future?
- How much time do I spend thinking about the future?
- Am I ahead or behind my problems?
- Is community participation happening in true spirit?

Vision for Cities

Each city possesses capital base (resources) that can be leveraged and enhanced to achieve its vision

- **Intellectual and Social Capital** – *providing opportunity to people and their knowledge*
- **Democratic Capital** – *Involvement of people*
- **Cultural and Leisure Capital** – *Livable space*
- **Environmental Capital** – *Balanced approach towards the environment*
- **Technical Capital** – *Providing the right infrastructure*
- **Financial Capital** – *Economic opportunities and financial sustainability*

Benchmarking with Global Cities

Am I benchmarking myself with Global Cities in terms of?

- Infrastructure
- Service delivery
- Community participation
- Economic activities
- Quality of life
- In effect, Good Governance
- Implementation of 'Good Practices'

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Gujarat as a front runner

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- **Municipal Bonds/ Capital markets**
- **Solid Waste Management**
- **Structuring of PPP/ PSP**
- **Networking between cities**

SWOT Analysis

Strengths

- Top level commitment
- Financial buoyancy
- Robust Municipal Statutes
- Educational Institutes – Centers of Excellence

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SWOT Analysis

Weaknesses/ Areas for improvement

- **Water scarcity**
- **Technical and Managerial capacity in smaller cities**
- **Access to market based resources low by smaller cities**
- **Collections from 'Own/ Direct Sources' through limited sources – *Need to speed up reforms in Property Tax and User Charges***

SWOT Analysis

Opportunities

- High potential for private entrepreneurship
- Investor friendliness
- Active Civil Society
- Growing economy – Ports, Refineries, Traditional industries, etc.
- Gain prominence regionally (Asia)

SWOT Analysis

Threats

- Revenue substitution for Octroi
- If reforms are slow, other States will take economic advantage
 - Need for Next generation reforms
- Slow commitment to tax and user charges reforms
- Changes in economic conditions will directly affect project implementation

Summing up.....

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- **Play key role in knowledge transfer**
- **Innovations in Municipal Bond/ Capital Markets**
- **Balance in revenue sources (both direct and indirect)**
- **Defining and Re-defining PPP/ PSP structures**

Summing up.....

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- **Concurrent review of implementation and reform agenda**
- **Innovative models for resourcing and implementation for O & M**
- **Set standards in Transparency and People participation in Governance**
- **Create 'Cities for the future' and 'set international standards'**

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Thank You

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